



Image: Lamia Renaud - petrified forest, Namibia

OUR WORK IN CLIMATE SECURITY

Using evidence to improve community and biodiversity resilience



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Integrity was founded in 2010. Our desire was - and remains – to work with affected communities, through meaningful dialogue and engagement; to improve interventions, programming and policy by grounding them in context-informed research, analysis and evidence.

WELCOME TO INTEGRITY

Integrity is an international consultancy and service provider. We specialise in working in complex and challenging contexts across the globe. The expert services we offer operate at the intersection of a range of themes key to transformation and change.

Our integrated delivery approach provides clients and partners with relevant and context-sensitive solutions and understanding of the complex systems in which they operate. We combine research, advisory and management skills to support the needs of diverse stakeholders.

Our willingness to embrace and cut through complexity sees us working across sectors, silos and issues. We connect the global and the local ; the societal and environmental. We do this by combining evaluative thinking with tried and tested tools and methods. Our aim is to bring global system transformation.

We assist governments and global organisations with monitoring, evaluation, research and learning support to help improve their programming. We have delivered over 260 projects in more than 40 countries. We have more than 60 international specialist staff across our five offices in the UK, USA, Jordan, Kenya and Pakistan.



OUR COMMITMENT

The interface between climate breakdown, human security and societal impact is changing and complex. There are multiple associated but debated manifestations including water stress, land conflict, food scarcity, natural disasters and environmental migration. Based on rigorous research and

evidence, we work with our clients to comprehend and address these pivotal and defining challenges.



Anthony Ellis
Founder and CEO





**Supporting
community
resilience**

**Identifying
evidence
gaps and
understanding
impact**

**Tackling
climate-related
drivers of
conflict and
instability**

OUR AMBITION FOR CLIMATE SECURITY

Climate change and biodiversity loss is one of the greatest risks to human security, from the community right through to the global level. Addressing these challenges requires an ambitious approach, which we support in three key ways:

- 1. SUPPORTING COMMUNITY RESILIENCE:** Communities have a strong role to play in supporting donor and agencies' learning about what works, how and for whom. We recognise the importance of ancestral and indigenous local knowledge in natural resource management, climate change mitigation and biodiversity protection. Our participatory approach to resilience seeks to first learn from communities to then help governments and development actors improve and adapt disaster risk reduction systems, invest in environmental safeguarding initiatives and reduce the root causes of climate-led conflict and instability.
- 2. IDENTIFYING EVIDENCE GAPS AND UNDERSTANDING IMPACT:** Despite increasing focus on climate and biodiversity, there are still gaps in our understanding of human impact. Greater comprehension on issues such as the indirect and generational impacts of climate change and environmental degradation are needed. Through research and evaluations, Integrity works to understand the relationships between complex human and natural systems. We consider the impacts that programmes can have on community and ecosystem resilience over time, with the aim of improving outcomes for future generations.
- 3. TACKLING CLIMATE DRIVERS OF CONFLICT AND INSTABILITY:** The global and cross cutting consequences of climate degradation pose a major threat to peace and stability. Contributing factors include natural resource insecurity, extreme weather and ecosystem degradation in conflict, violence and instability, as well as displacement, trafficking and organised crime. These threats will only increase the demand on governments to respond. Our extensive expertise in research, evidence generation and risk management, enables us to support our partners and clients to incorporate climate security considerations at policy and programming levels.

OUR CLIMATE SECURITY OFFER

We understand the intertwined challenges that come from environmental degradation and climate breakdown. We mainstream climate security throughout the programme cycle, drawing on innovative research, design and monitoring, evaluation and learning approaches:

TPM THIRD PARTY MONITORING:

- Our Third Party Monitoring approaches help to identify the effects of climate change and environmental degradation on programmes.

MEL MONITORING, EVALUATION AND LEARNING:

- We embed climate security in our Monitoring, Evaluation and Learning activities by integrating this thematic as a core elements of our theory of change, context understanding and monitoring. We identify how climate security intersects with the programmes we evaluate and research the influence one has over the other to reduce programmatic risks and drive better ambitions.

DKM DIGITAL AND KNOWLEDGE MANAGEMENT:

- We use DKM techniques to better understand complex contexts. We use geo-mapping tools to overlay climate vulnerability with socio-economic indicators, in an effort to inform the design of climate and biodiversity aligned interventions.

REA RESEARCH, EVIDENCE AND ANALYSIS:

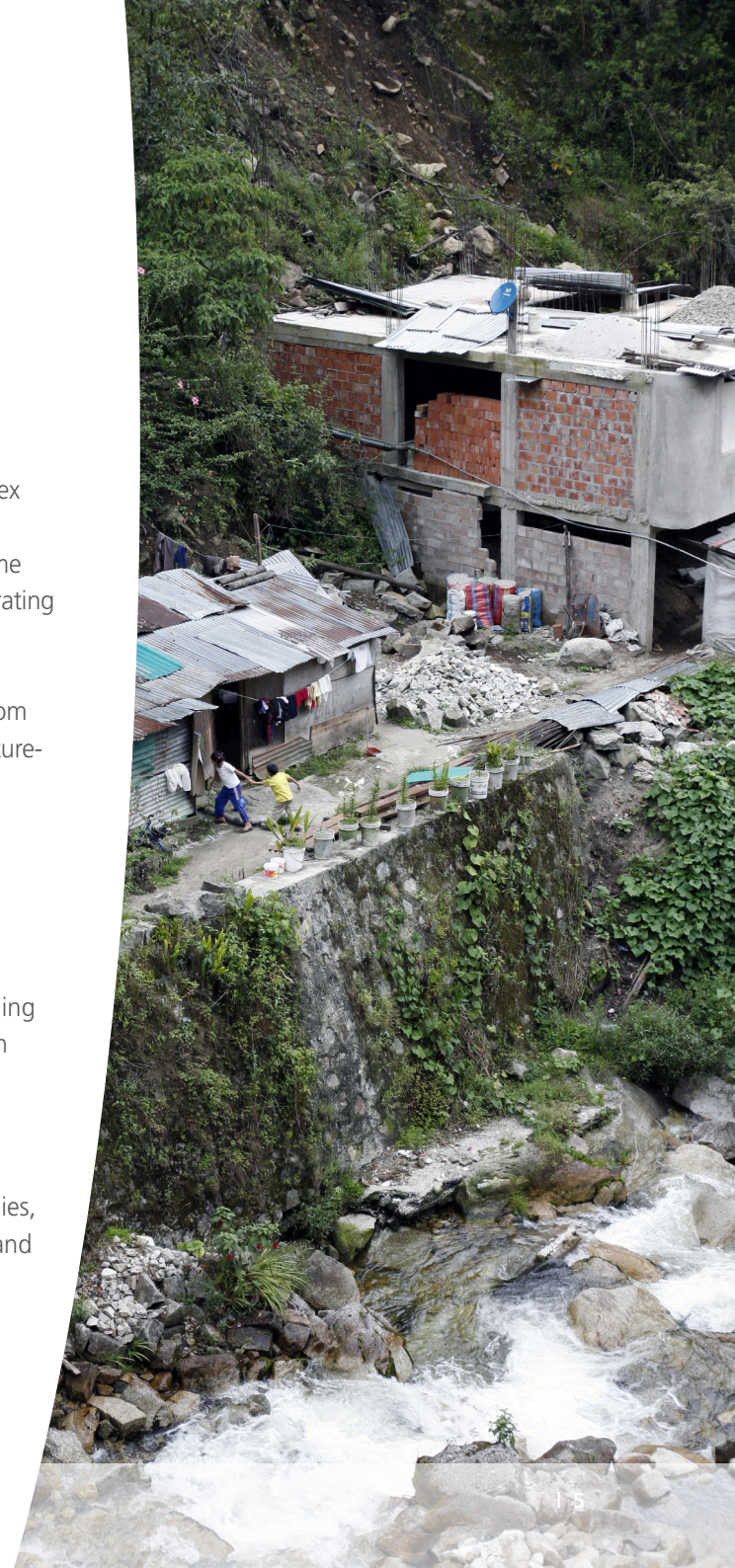
- We build REA approaches to help partners explore complex contexts, including climate and biodiversity. Our support leads to improving the relevance and impact of programme design and delivery. An essential approach includes integrating community perspectives through peer-to-peer research methods as well as community feedback loops. This is particularly beneficial for programmes seeking to learn from indigenous practices and knowledge in implementing nature-based solutions and community based natural resources management.

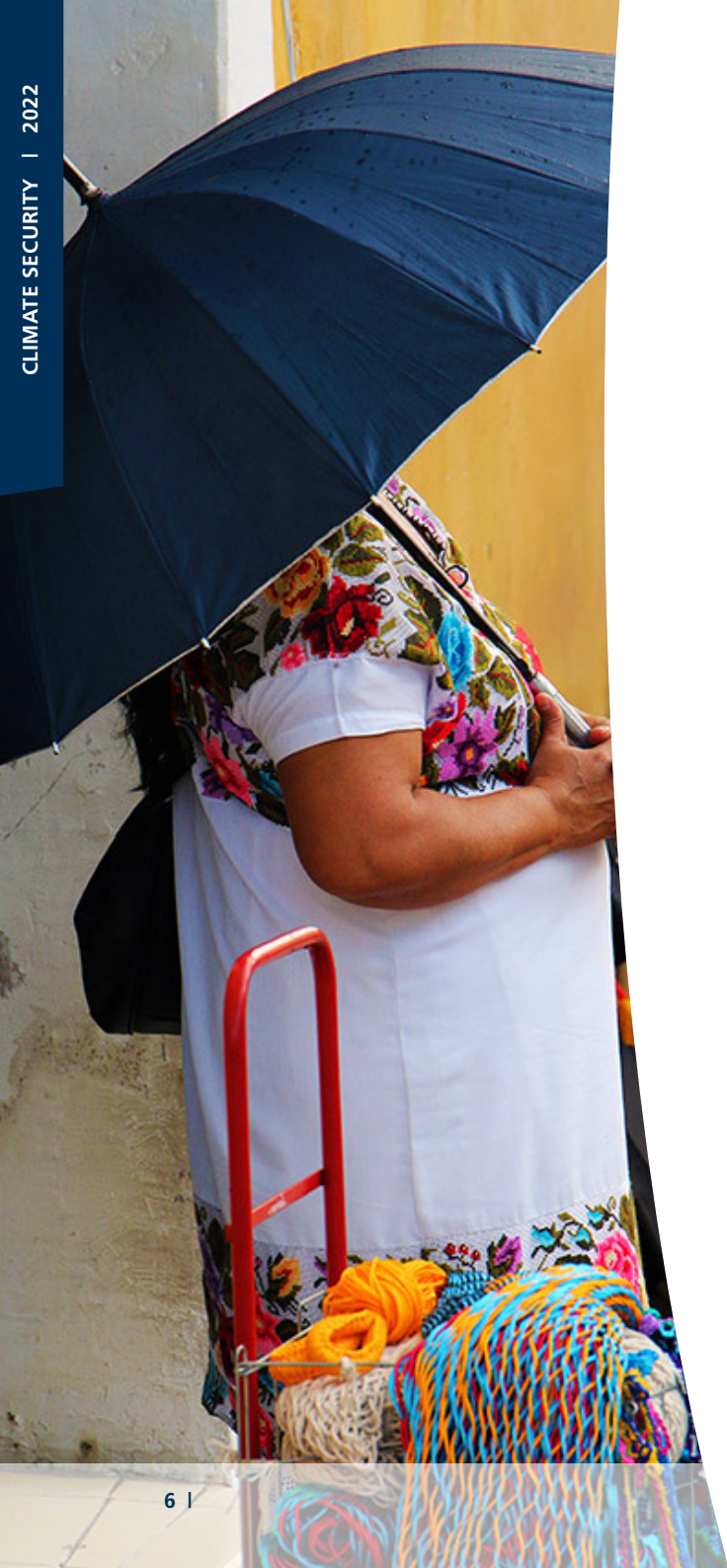
PM PROJECT MANAGEMENT

- Our skills enable us to deliver large, complex, multi country, multi-donor programmes, operating in challenging environments, where conflict and instability interact with climate change and biodiversity loss.

ADV ADVISORY

- We help our clients design and deliver successful strategies, manage organisational change and overcome complex and sensitive challenges.





OUR THEMATICS

We provide subject expertise across a range of lenses critical to climate security. We understand the cross-cutting nature of these themes and the intertwined connections with climate security issues.

Our thematics are:



Climate security



Health



Gender and Social Inclusion



Economic Growth



Conflict and Fragility



Education



Security and Justice



Media



Migration,
Displacement and Slavery



Aid Effectiveness



Emergency Assistance



Governance



Civil Society

WHERE WE WORK

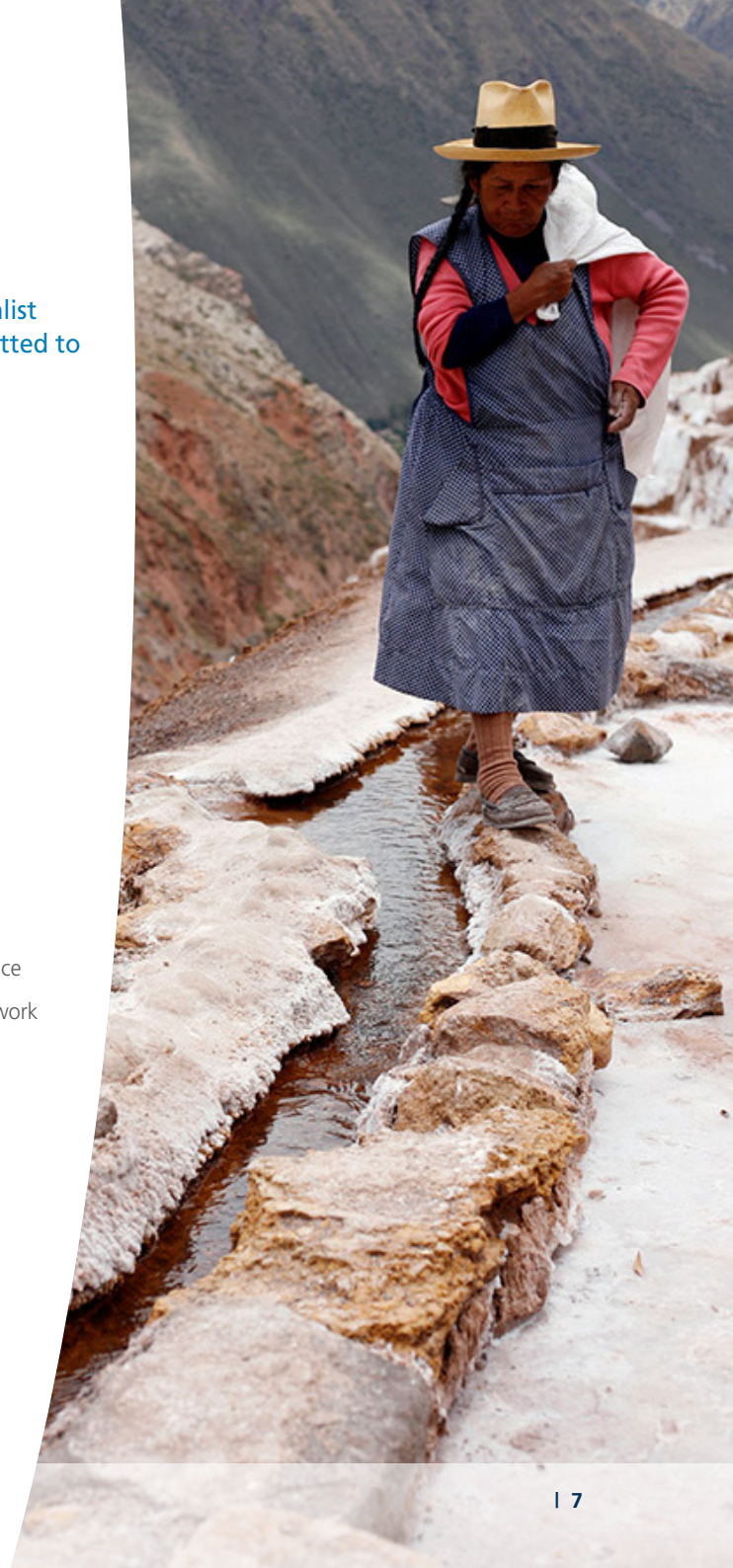
Integrity has delivered over 270 projects in more than 50 countries. We have more than 160 international specialist staff across our five global offices in the UK, USA, Jordan, Kenya and Pakistan. Our projects and staff are committed to minimising negative environmental impacts and maximising positive social impacts.



OUR CLIENTS INCLUDE:



GOVERNANCE



OUR RECENT CLIMATE SECURITY WORK

MEL UK PROSPERITY FUND EVALUATION AND LEARNING SERVICES JOINT FUNDS UNIT | 2017 – 2021

In a consortium Integrity delivered programme, sectoral, thematic and Fund-level evaluation and learning services to the Prosperity Fund. The Prosperity Fund was a £1.2-billion, 5-year, cross UK government fund investing in middle-income countries working across multiple sectors to promote economic growth and poverty reduction. In 2019, the Fund invested in climate change mitigation and adaptation programmes, ranging from agricultural insurance markets in Colombia; supporting the Indonesian renewable energy sector; building disaster resilience through inclusive urbanisation in emerging economies; aiding green finance flows and improving energy efficiency across the ASEA region; and working with governments in Africa, Asia and the Caribbean to strengthen planning and embed early action using risk financing tools in preparation for climate shocks. Our evaluators provided bespoke support to the Fund, measuring results and facilitating learning across these programmes and more.



MEL THIRD PARTY MONITORING OF THE AFGHANISTAN RECONSTRUCTION TRUST FUND – PHASE III DKM WORLD BANK | 2020 – 2024

The ARTF is Afghanistan's main multi-donor mechanism for on-budget financing of civilian expenditures. A total of 34 donors have contributed \$11.4 billion to fund Afghanistan's development priorities. Integrity is a member of the consortium who fulfil the TPM contract, the largest single-country TPM contract in the World Bank's portfolio. Integrity leads the Monitoring and Evaluation Analysis and Reporting Team and Digital Platform Unit to assist with TPM for 44 projects funded through the ARTF.

We provide monitoring across key World Bank thematics including climate, natural resources and environment. We conduct portfolio-wide qualitative and quantitative data analysis, producing written reports and presenting findings and information in digital dashboards.



MEL **THIRD PARTY MONITORING OF THE BUILDING DISASTER RESILIENCE IN PAKISTAN (BDRP) PROGRAMME – PHASE II**

REA **FOREIGN, COMMONWEALTH & DEVELOPMENT OFFICE (FCDO) | 2019 – 2020**

DKM The BDRP aimed to increase Pakistan’s capability to reduce disaster risk through better planning, preparedness and response at the government and community levels. It combined activities from various thematics including disaster risk reduction, climate change, agriculture, and water, sanitation and hygiene. We conducted targeted monitoring activities to increase accountability, oversight and evidence-based learning. Our comprehensive TPM covered regular context monitoring to help partners adapt to shifts in community needs and contexts. Using scorecards and qualitative and quantitative data, we were able to secure beneficiary feedback and assess the implementation against the OECD-DAC criteria and VfM best practise. We developed a bespoke, accessible monitoring dashboard that helped partners make sense of and respond to evidence generated through our TPM and provided assurance to FCDO Pakistan that programme activities were delivered to time and quality. Finally, we provided a tailored applied learning offer to facilitate programme adaptation.



 Foreign, Commonwealth & Development Office

MEL **MONITORING, EVALUATION AND LEARNING (MEL) OF MULTI-YEAR HUMANITARIAN PROGRAMME (MYHP)**

DKM **FCDO PAKISTAN | 2021 – 2022**

Integrity is providing TPM and evaluation services to FCDO Pakistan for the seven-year £120m Multi-Year Humanitarian Programme (MYHP). We provide a mixed-methods approach to TPM to validate outputs and results, verify assets, cross-check financial expenditure, and monitor progress against MYHP outcomes. We provide value-added contextual monitoring, regular learning touchpoints, and an interactive TPM dashboard. We are implementing a theory-based evaluation based on participatory outcome harvesting underpinned by realist evaluation principles and political economy analysis. Evidence generated will help partners understand what went well and what did not, and offer an opportunity for course correction.



 Foreign, Commonwealth & Development Office

MEL

PERFORMANCE EVALUATION OF THE BETTER ASSISTANCE IN CRISIS (BASIC) PROGRAMME

FCDO | 2020 – 2024

Integrity is conducting a mixed methods performance evaluation of the £20.5 million Better Assistance in Crises (BASIC) programme. Our evaluation work aims to assess the contribution of the BASIC and SPACE (Social Protection Approaches to COVID-19 Expert) programmes to any changes in the use of more effective social protection and gain a deeper understanding of the quality of implementation to enable adaptive programming and to inform future programme design. Both BASIC and SPACE were delivered in contexts where climate change and environmental degradations are affecting the lives of millions of vulnerable communities.



Foreign, Commonwealth
& Development Office

REA

WWF STRATEGIC FRAMEWORK AND ONLINE EXCHANGE ON APPLIED POLITICAL ECONOMY ANALYSIS

CDD

WORLD WIDE FUND FOR NATURE (WWF) | 2020

Integrity partnered with WWF's Governance Practice to develop WWF's institutional understanding of political economy analysis (PEA) and its application to inform and improve conservation programme design and outcomes. We consulted extensively with WWF staff to develop a shared understanding of PEA needs, interests, and expectations across the network. Through the consultation, we designed a bespoke Strategic Framework – Political Economy Analysis for Conservation Impact (PEACI), tailored to the WWF network experiences and realities, as well as the wider conservation sector. We then designed and delivered eight online exchanges breaking down and contextualising PEACI for the WWF network. The exchanges reached 160 WWF staff across all regional networks.



GOVERNANCE

MEL **RAPID POLITICAL ECONOMY ANALYSIS ON THE DRC WATER SECTOR**
FCDO DRC | 2019 – 2020

DKM

Integrity carried out an independent study of the DRC water sector, focusing on the urban water environment pertaining to the IMAGINE component of FCDO DRC's £165 million sustainable WASH programme. The study supported the successful delivery of FCDO's WASH programme and the effective roll-out of IMAGINE's activities by improving the understanding of the formal and informal power dynamic between key stakeholders in the WASH sector; informing FCDO's approach and engagement with the water authorities; and uncovering any further issues or challenges that should be incorporated into a risk management framework.




 Foreign, Commonwealth
 & Development Office

PM **MONITORING AND EVALUATION PARTNER FOR THE CLIMATE PUBLIC PRIVATE PARTNERSHIP**
(CP3) PROGRAMME

MEL

FCDO AND BEIS (ICF) | 2020 – 2026

Integrity leads the consortium delivering the Monitoring and Evaluation contract. CP3 focuses on increasing low carbon investment in renewable energy, water, energy efficiency and forestry in developing countries. CP3 aims to demonstrate that climate friendly investments in developing countries are not only ethical but can also deliver commercially viable returns. Working with our partners LTS-Niras and Climate Policy Initiative, clients are assisted in the delivery of rigorous and independent assessment tools and techniques. This ensures the relevance, coherence, effectiveness, efficiency, impact and sustainability of CP3 in catalyzing the role of private sector finance to drive low carbon, climate resilient growth in developing countries.




 Foreign, Commonwealth
 & Development Office

PM **GLOBAL MONITORING, EVALUATION AND LEARNING PARTNERSHIP – CONFLICT, STABILITY**
AND SECURITY FUND (CSSF)

MEL

JFU CSSF | 2019 – 2022

The CSSF provides programmatic support to countries at risk of conflict or instability. We manage the global MEL platform that supports the JFU and CSSF network in developing systems and capabilities that support the generation and dissemination of evidence, and application of lessons learned into the design and adaptation of programmes. These range from dealing with national security, conflict prevention and peacekeeping, serious organized crime, counter terrorism, stabilisation, and gender, peace and security, in contexts where climate change can be both a driver and a consequence of conflict and instability.



 **CSSF**
GLOBAL MEL
 Partnership


 HM Government

CONTACT US

London, UK

Somerset House, Strand,
London, WC2R 1LA
+ 44 (0) 207 759 1119
info@integrityglobal.com

Arlington VA, USA

1201 Wilson Boulevard
Arlington VA 22209
usa@integrityglobal.com

Amman, Jordan

jordan@integrityglobal.com

Nairobi, Kenya

kenya@integrityglobal.com

Islamabad, Pakistan

pakistan@integrityglobal.com

Caitlin Smit

Senior Expert, MEL

caitlin.smit@integrityglobal.com



Lamia Renaud

Senior Expert, MEL

lamia.renaud@integrityglobal.com



Ada Sonnenfeld

Head of Fragility & Violent Conflict

ada.sonnenfeld@integrityglobal.com



“ Based on evidence and learning, we help clients and communities to **build trust and understanding as the basis for transformative change.**

*We do not advocate, **we listen, comprehend and recommend.** ”*

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Registered in Virginia: 1201 Wilson Boulevard Arlington, VA 22209, UEI No: PHFDGVCS9MW4

info@integrityglobal.com

www.integrityglobal.com



**LISTEN
COMPREHEND
RECOMMEND**